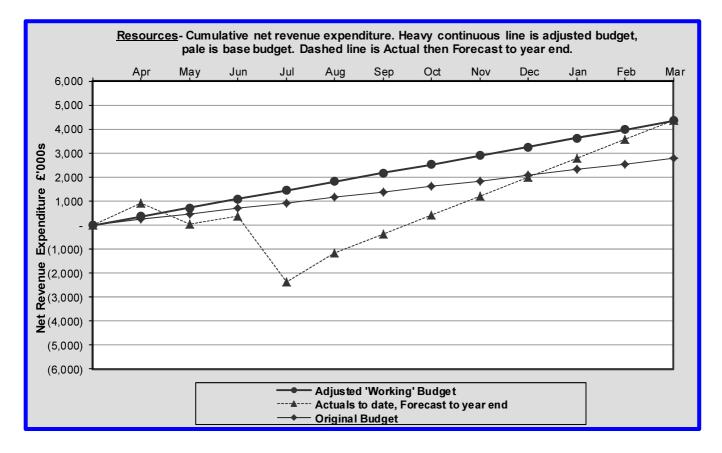
# Appendix 3 (e)

# **Blackpool Council - Resources**

# Revenue summary - budget, actual and forecast:

	BUDGET	EXPENDITURE			VARIANCE	
	2014/15					2013/14
FUNCTIONS OF THE SERVICE		EXPENDITURE		FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - AUG	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET			(	UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
RESOURCES						
NET EXPENDITURE						
PROCUREMENT & DEVELOPMENT	54	2	(42)	(40)	(94)	(96)
REVENUES, BENEFITS & TRANSACTIONAL	(755)	(2,967)	1,971	(996)	(241)	(204)
LEGAL SERVICES	(43)	518	(480)	38	81	(9)
CUSTOM ER FIRST	(429)	348	(694)	(346)	83	(100)
ACCOUNTANCY	13	523	(466)	57	44	(33)
RISK SERVICES	5	137	(148)	(11)	(16)	(27)
PROPERTY & ASSET MANAGEMENT	5,503	276	5,375	5,651	148	155
TOTALS	4,348	(1,163)	5,516	4,353	5	(314)

# Directorate revenue summary graph - budget, actual and forecast:



# Commentary on the key issues:

## **Directorate Summary**

• The Revenue summary on the previous page lists the outturn projection for each individual service within Resources against their respective, currently approved, revenue budget. The adjusted budget includes the approved 2013/14 underspend carried forward. Forecast outturns are based upon actual financial performance for the first five months of 2014/15 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

## **Procurement and Development**

• The favourable variance of £94k is due to one-off staff savings and un-programmed income generation streams which will be achieved in-year.

## **Revenues, Benefits and Transactional Services**

• The service is forecast to meet its savings requirement in 2014/15. This service projects a £241k favourable position in 2014/15. Additional income has been received in-year from the Department for Work and Pensions (DWP) and Department for Communities and Local Government (DCLG) for welfare reform and implementation of the Council Tax Reduction Scheme (CTRS). This extra income is to provide the funding to assist Councils in their statutory duty to administer and process extra Housing Benefit/Council Tax Benefit (HB/CTB) workload during the economic downturn, implementation of welfare reforms and implementation of Council Tax Reduction Scheme.

This additional funding has been used in part for software changes, process changes, additional staff and equipment due to the increased caseload. The head of service is managing this extra workload by using existing employees and overtime with some filling of posts on a temporary basis.

• The Local Discretionary Support Scheme is forecast to break even in-year.

#### Legal Services

• Legal Services is forecasting an £81k overspend for 2014/15, which is partially due to pressures on staffing costs as a result of some increased salaries during 2012/13 due to the pay review process. Pressures are also forecast on computer licence costs relating to the Iken system, the Techniforce system contract exit fee and postage costs. The position has improved since month 3 due to the senior management restructure which took place in mid-August.

# **Customer First**

• Customer First is forecasting a £83k pressure in 2014/15. The majority of this pressure falls within the staffing budget due to the need to keep as many staff as possible answering the phones and the extra duties involved while staff are migrating to Bickerstaffe House. It is hoped that some income will be received in year to mitigate some of these costs.

#### Accountancy

• Accountancy is forecasting a £44k overspend position in month 5. This pressure is mainly due to income levels been lower than expected in 2014/15.

#### **Risk Services**

• Risk Services is forecasting £16k underspend position due to employee costs relating to temporary staffing being off-set by income generation and a staff saving within investigations.

#### **Property and Asset Management**

• Property and Asset Management is forecasting an overspend of £148k. The overspend is mainly due to the income not expected to be as budgeted.

## Summary of the revenue forecast

After five months of the financial year, Resources is forecasting £5k overspend. The Directorate continues to operate on the basis of not filling staff vacancies other than in exceptional circumstances.

Budget Holder - Mr S Thompson, Director of Resources.